

# ROADRAK CORPORATE HOLDINGS (PTY) LTD

## GROUP STRUCTURE & BUSINESS UNITS PROFILE

Official Corporate Structure, Governance and Operating Divisions Overview

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*Building Infrastructure.*

*Creating Opportunity.*

*Delivering Sustainable Growth.*

Registration Number: 2025/896051/07

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Official Corporate Governance Document

## Corporate Structure Overview

ROADRAK CORPORATE HOLDINGS (PTY) LTD serves as the parent company responsible for strategic oversight, governance, compliance, business development and long-term growth across the Group. The operational activities of the Group are undertaken through ROADRAK GROUP (PTY) LTD, which functions as the principal operating company, coordinating all divisional activities under a unified management framework.

### Corporate Hierarchy



### Governance Responsibilities

| Responsibility       | Description                                                                                                   |
|----------------------|---------------------------------------------------------------------------------------------------------------|
| Strategic Direction  | Formulation and stewardship of the Group's long-term vision, mission and strategic objectives.                |
| Corporate Governance | Ensuring adherence to sound governance principles, ethical conduct and board-level accountability.            |
| Risk Management      | Identification, assessment and mitigation of strategic, operational and financial risks across all divisions. |

|                        |                                                                                                  |
|------------------------|--------------------------------------------------------------------------------------------------|
| Regulatory Compliance  | Oversight of compliance with applicable legislation, industry regulations and CIPC requirements. |
| Operational Oversight  | Monitoring and performance management of all operating business units within the Group.          |
| Business Development   | Pursuit of strategic growth opportunities, market expansion and new sector engagement.           |
| Stakeholder Engagement | Management of relationships with clients, government bodies, investors and strategic partners.   |

## Business Units Operating Under ROADRAK GROUP

ROADRAK GROUP conducts its operations through specialised business units operating under a unified management and governance framework. Each business unit is led by dedicated management personnel and governed in accordance with Group policies, procurement standards and operational protocols.

**Important Note:** The business units listed below are operational divisions and do not constitute separate registered legal entities. All contractual, legal and financial obligations vest in ROADRAK GROUP (PTY) LTD.

### Business Unit Register

| Business Unit                 | Primary Function                               | Legal Status              |
|-------------------------------|------------------------------------------------|---------------------------|
| ROADRAK CONSTRUCTION          | Construction and infrastructure delivery       | Operational Business Unit |
| ROADRAK BUILDING              | Commercial and residential building projects   | Operational Business Unit |
| ROAMARK                       | Road surfacing and road marking operations     | Operational Business Unit |
| ROADRAK FACILITIES MANAGEMENT | Facilities management and maintenance services | Operational Business Unit |
| ROADRAK MATERIALS SUPPLY      | Materials procurement and supply chain support | Operational Business Unit |

### Division Profiles

|                      |                                                                                                                                                                                                                                                                                                                                                                                       |
|----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| ROADRAK CONSTRUCTION | Roadrak Construction is the primary infrastructure delivery arm of the Group, specialising in civil engineering, roadworks, earthworks and bulk infrastructure projects for public and private sector clients. The division has capacity to execute contracts for municipalities, provincial and national government departments, as well as private developers and mining operators. |
|----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

|                               |                                                                                                                                                                                                                                                                                                                                                    |
|-------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| ROADRAK BUILDING              | Roadrak Building undertakes commercial and residential building contracts ranging from new construction to refurbishment and tenant installation projects. The division operates in the general building sector and maintains the capacity to deliver both design-and-build and contractor-only mandates across various project scales.            |
| ROAMARK                       | Roamark is the Group's specialist road surfacing and road marking division, providing thermoplastic and cold-applied road marking services, surfacing, re-sealing and associated road safety infrastructure. The division services municipalities, road agencies and private developments in compliance with South African road marking standards. |
| ROADRAK FACILITIES MANAGEMENT | Roadrak Facilities Management provides integrated facilities management, property maintenance, planned and reactive maintenance services to corporate, government and institutional clients. The division manages the full facilities lifecycle including technical, soft services and compliance management.                                      |
| ROADRAK MATERIALS SUPPLY      | Roadrak Materials Supply manages the Group's materials procurement, supply chain coordination and logistics support functions. The division sources, procures and manages the delivery of construction materials, consumables and plant inputs to support Group operations and, where applicable, to external clients and contractors.             |

## Official Corporate Confirmation

This document confirms the corporate relationship between ROADRAK CORPORATE HOLDINGS (PTY) LTD and ROADRAK GROUP (PTY) LTD and provides an overview of the operating business units functioning within the Group structure. Unless otherwise stated, the operating business units identified in this document operate under the authority and governance framework of ROADRAK GROUP (PTY) LTD and do not constitute separate registered legal entities.

### Corporate Information Register

| Field               | Details                                                                                                                                           |
|---------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|
| Holding Company     | ROADRAK CORPORATE HOLDINGS (PTY) LTD                                                                                                              |
| Registration Number | 2025/896051/07                                                                                                                                    |
| Operational Company | ROADRAK GROUP (PTY) LTD                                                                                                                           |
| Registration Number | 2025/515748/07                                                                                                                                    |
| VAT Registration    | Not Currently Registered                                                                                                                          |
| Group Status        | Private Company                                                                                                                                   |
| Primary Industries  | Construction · Civil Engineering · Infrastructure Development · Road Surfacing & Marking · Facilities Management · Materials Supply & Procurement |

### Authorisation

Authorised By

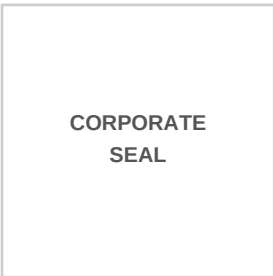
**ROADRAK CORPORATE HOLDINGS  
(PTY) LTD**

*Group Executive Office*



Authorised Signature

Corporate Seal



Date of Issue: 24 June 2026

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